



REGIONAL DISTRICT OF NANAIMO

2022-2026 PROVISIONAL FINANCIAL PLAN

November 23, 2021 Committee of the Whole



Introduction - Legislative Requirements

The Local Government Act provides the following Financial Plan legislative requirements:

- Must be adopted by Bylaw before March 31 each year
- Must be for a 5-year Period
- Must include Public Consultation

<https://www.getinvolved.rdn.ca/rdn-budget-talks>

The RDN has 107 service areas, each treated like their own entity.

Surplus stays with the service.

Funds cannot be transferred from one service area to another.

NRHD is governed by different legislation. This will be reviewed at NRHD Board meeting beginning 1:00 pm on December 7, 2021.

Introduction

- The 2022-2026 Proposed budget is based on the previously approved 2021-2025 Financial Plan.
- The Board Strategic Plan* is also integrated along with direction received from the Board.
- Transfers to Other Organizations are included in Appendix L
- Staffing Level recommendations, Service Level recommendations, adjustments for capital projects estimated to carry forward to 2022 and new capital items have been incorporated.

Staffing Level Recommendations - Conversions

Table A - 2022 Recommended Staff - Conversions

Regional and Community Utilities								
Page No.	Department	Position	Position Type	Current Classification	Funding Source	FTE	Estimated Cost (including benefits)	Estimated Tax Impact
A1	Engineering Services	Project Engineer x 2	Exempt	Temporary	Taxation/User funded	2.0	\$ 298,614	\$ 9,212
A2	Solid Waste	Landfill Attendant x 4	Union	Casual	Taxation/User funded	4.0	316,748	-
A3	Solid Waste	Heavy Equipment Operator	Union	Casual	Taxation/User funded	1.0	88,375	-
						7.0	\$ 703,737	\$ 9,212
Planning and Development								
A4	Building Inspection	Building Inspection Clerk 2	Union	Temporary	BP Fees/Taxation	1.0	79,332	-
A5	Bylaw Services	Bylaw Officer	Union	Temporary	Taxation	1.0	89,700	5,180
A6	Current Planning	Planner	Union	Part-time	Taxation	0.4	105,736	42,295
						2.4	\$ 274,768	\$ 47,475
Corporate Services								
A7	Finance	Accounting Clerk x 2	Union	Casual	Admin Fee/Taxation	2.0	168,471	12,532
A8	Human Resources	HR Assistant	Exempt	Contract	Admin Fee/Taxation	1.0	88,196	27,001
A9	Information Systems	IT Services Technician - Desktop Support	Union	Contract	Admin Fee/Taxation	1.0	91,945	4,795
A10	Legislative Services	Administrative Assistant	Union	Casual	Admin Fee/Taxation	1.0	79,332	3,611
						5.0	\$ 427,944	\$ 47,939
Total						14.4	\$ 1,406,449	\$ 104,626

Staffing Level Recommendations – New Staffing

Table B - 2022 Recommended Staff - New Positions

Regional and Community Utilities								
Page No.	Department	Position	Position Type	Service Level	Funding Source	FTE	Estimated Cost (including benefits)	Estimated Tax Impact
B1	Wastewater	Superintendent - Wastewater Systems Maintenance	Exempt	Existing	Taxation/User funded	1.0	\$ 149,884	\$ 149,884
B2	Wastewater	FCPCC Instrumentation Technician	Union	Existing	Taxation/User funded	1.0	91,945	91,945
						2.0	\$ 241,829	\$ 241,829
Recreation and Parks								
B3	Area A Recreation	Recreation Programmer	Union	New	Taxation/User funded	1.0	91,945	91,945
B4	Parks	Parks Planner - Land Management	Union	Existing	Taxation/User funded	1.0	105,736	105,736
B5	Parks	Parks Technician	Union	Existing	Taxation/User funded	1.0	105,080	105,080
						3.0	\$ 302,761	\$ 302,761
Transportation and Emergency Services								
B6	Transit	Serviceperson Operators - Conventional Transit PPT x 6	Union	New	Taxation/BC Transit Grant	3.0	271,995	141,036
B7	Transit	Superintendent - Transit Operations	Exempt	Existing	Taxation	1.0	149,883	149,883
B8	Transit	Mechanic	Union	New	Taxation/BC Transit Grant	1.0	105,080	56,018
B9	Transit	Smart Technologies Support Person	Union	Existing	Taxation/BC Transit Grant	1.0	105,080	56,018
B10	Transit	Transit Conventional Dispatcher	Union	Existing	Taxation/BC Transit Grant	1.0	99,826	53,217
B11	Transit	handyDART Driver - Custom Transit Expansion	Union	New	Taxation/BC Transit Grant	1.0	90,665	30,200
						8.0	\$ 822,529	\$ 486,372
Planning and Development								
B12	Building Inspection	Building Official	Union	Existing	Building Permit Fees	1.0	107,245	-
B13	Long Range Planning	Housing Planner	Union	Existing	Taxation	1.0	105,736	105,736
B14	Long Range Planning	Climate Action Special Projects Coordinator	Union	Existing	Taxation	1.0	91,945	91,945
						3.0	\$ 304,926	\$ 197,681
Corporate Services								
B15	Finance	Financial Analyst	Union	Existing	Admin Fee/Taxation	1.0	102,082	102,082
B16	Human Resources	HR Advisor	Exempt	Existing	Admin Fee/Taxation	1.0	135,918	135,918
B17	Information Systems	IT Project Manager	Exempt	New	Admin Fee/Taxation	1.0	164,101	164,101
B18	Information Systems	IT Services Technologist - Security Analyst	Union	New	Admin Fee/Taxation	1.0	98,522	98,522
B19	Information Systems	IT Services Technologist - Infrastructure Analyst	Union	Existing	Admin Fee/Taxation	1.0	98,522	98,522
B20	Information Systems	IT Systems Technician - Info Tech/ Op Tech Technician	Union	New	Admin Fee/Taxation	1.0	91,945	91,945
						6.0	\$ 691,090	\$ 691,090
Total						22.0	\$ 2,363,135	\$ 1,919,733

New or Changed Service Levels

Table E - 2022 New or Changed Service Level

Regional and Community Utilities				
Page No.	Department	Project	2022 Incremental Cost	2022 Tax Implication
E1	DWWP	DWWP Action Plan 2.0 Implementation	\$ 140,000	\$ 140,000
Recreation and Parks				
E2	Area A Recreation	Re-establishment of RDN Recreation Services in EA A	118,945	118,945
Transportation and Emergency Services				
E3	Transit	5,000 Annual Hour Expansion	585,300	312,023
E4	Transit	2,000 Annual Hour Expansion	151,501	50,465
			\$ 736,801	\$ 362,488
Planning and Development				
E5	Current Planning	Bylaw 500 Review and Update Project	110,000	110,000
E6	Current Planning	Agricultural Area Plan Update and Review	100,000	100,000
			\$ 210,000	\$ 210,000
Corporate Services				
E7	Asset Management	Asset Management Strategy	86,130	71,130
E8	Building Operations	RDN Assessments and Upgrades	186,362	160,681
E9	Feasibility	Area F - Governance and Services Study	248,867	138,867
E10	Feasibility	Horne Lake Fire Protection Service - Feasibility Study	25,000	-
E11	Information Services	Network Security Scope	303,367	303,367
E12	Information Services	Information Management, PMO	164,101	164,101
			\$ 927,697	\$ 767,016
Total			\$ 2,176,508	\$ 1,634,014

Capital

- The Five Year Capital Plan is \$234.2 million with \$62.5 million in 2022.

Table C - 2022 Capital Projects > \$500,000

Regional and Community Utilities			Previously Approved Budget	Incremental Budget Increase	Total Project Budget
Page No.	Department	Project			
C1	Wastewater	French Creek Pollution Control Centre Expansion and Odor Control Upgrades	\$ 50,639,247	\$ 14,884,753	\$ 65,524,000
C2	Wastewater	GNPCC - Hammond Bay Rd Force main Twinning	18,510,000	27,309,296	45,819,296
C3	Wastewater	Departure Bay Pump Station Upgrade	8,096,000	26,126,967	34,222,967
C4	Wastewater	Bay Avenue Pump Station and Generator Upgrade	6,422,595	427,003	6,849,598
C5	Wastewater	GNPCC Grit and Sedimentation Tank Relining	3,650,000	312,000	3,962,000
C6	Wastewater	Wastewater Nanoose Forcemain Replacements Ph1	3,070,000	179,780	3,249,780
C7	Wastewater	GNPCC Basement Motor Control Centres Replacement	1,183,300	96,732	1,280,032
C8	Wastewater	GNPCC Biogas Blower Relocation	-	-	718,575
C9	Wastewater	GNPCC Biogas Flare Replacement	-	-	687,420
C10	Water Services	San Pareil Asbestos-Cement Watermain Replacement	1,800,000	1,718,740	3,518,740
C11	Water Services	Nanoose Bay Asbestos-Cement Watermain Replacement	-	-	3,259,500
C12	Water Services	Englishman River (Rivers Edge) Water Supply Upgrade	-	-	1,591,200
C13	Water Services	Nanoose Bay -Additional Reservoir Capacity	1,200,000	113,000	1,313,000
C14	Water Services	Dorcas Point Watermain Upgrade	925,000	167,408	1,092,408
C15	Water Services	Nanoose Bay Residential Watermeter Replacement	-	-	630,000
			\$ 95,496,142	\$ 71,335,679	\$ 173,718,516
Recreation and Parks					
C16	Area A Recreation	South Wellington School Conversion to Community Centre	-	-	1,382,566
C17	Community Parks Area E	Community Parkland Purchase	-	-	1,065,803
C18	Community Parks Area G	Community Parkland Purchase	-	-	1,036,155
C19	Community Parks Area H	Lions Community Park Development Phase 1, 2 & 3	-	-	903,000
C20	Regional Parks and Trails	Parkland Property Purchase - South	600,000	1,410,000	2,010,000
C21	Regional Parks and Trails	Parkland Property Purchase - North	-	-	7,023,331
			\$ 600,000	\$ 1,410,000	\$ 13,420,855
Transportation and Emergency Services					
C22	Dashwood Volunteer Fire Dept	E-61 Fire Truck Replacement	-	-	804,000
			\$ -	\$ -	\$ 804,000
Corporate Services					
C23	Building Operations	Administration Building - Roof Replacement, Plumbing & LED Lighting	-	-	625,000
			\$ -	\$ -	\$ 625,000
Total			\$ 96,096,142	\$ 72,745,679	\$ 188,568,371

Administrative Cost Allocation Policy Impacts

- Admin Building Allocation
 - Operating and maintenance costs including replacement reserve
 - Allocation based on square foot
 - If Administrative Cost Allocation increases by > 50%, increase will be made over 2 years
 - This impacts services associated with Planning and Development and RCU with offsetting costs in Building Operations which is included in Administration

Administrative Cost Allocation Policy Impacts

- Board approved Policy A2.26 June 22, 2021 to provide the policy framework for the allocation of administrative costs of central administration to the various services of the Regional District
- Local Government Act 379(1)
 - “All costs incurred in relation to a service, including costs of administration attributable to the service, are part of the costs of that service”
- Methodology is guided by the objectives of Accuracy, Efficiency and Consistency
- This impacts services throughout the RDN

External Impacts

- Some aspects of the budget are out of the control of the RDN
- Other jurisdictions' impact to the RDN
 - Library – 2.9%
 - 911
 - SD68 – (21.1%)
 - SD69 – 3.9%
 - Northern Community Facilities & Sportsfields – 4.6%
 - Southern Community Recreation – 7.5%
- General Inflation : 3.0%



Economy

- The Canadian economy sharp contraction in 2020, as the COVID-19 pandemic and associated restrictions caused GDP growth to decline by 5.3%, the largest year-over-year decrease on record.
- Mid-year estimates projected BC's GDP to contract by 5% to 8% in 2020 and rebound with a 2% to 5% gain in 2021.
- Vancouver Island's economy contracted in 2020, though to a lesser extent than BC as a whole and has recovered well in 2021.



Property Taxes

- RDN has no ability to tax.
 - Requisitions are sent to Municipalities or the Surveyor of Taxes.
- Funds are received by August 1 each year
- Rate per \$1,000 = Total Funds Required / Total Assessment / 1,000
 - In member summaries, applied to the Average Residential Value
- Growth or Non-Market Change (NMC) estimated at 1.45%



Departmental Highlights

2022 Projects and Work Plan Items



Regional and Community Utilities

- A total of \$27.8 M capital projects for 2022
 - FCPCC Project and Odour Control Upgrades*
 - Pump-station upgrades for Bay Avenue, Chase River & Departure Bay
 - GNPCC Grit and Sedimentation Tank Relining and Basement MCC upgrades
 - Nanoose, Chase River & Departure Bay Forcemain Replacement
 - Departure Bay Forcemain Twinning
 - Dorcas Point Road Water Main
 - Landfill Cell One closure
- Continuous Improvement & Efficiency Enhancement
 - Development Cost Charge and Capital Plan Review
 - Develop Preventative Maintenance Plan
 - Improve curbside new services and cart exchange process
 - Reduce contamination in the automatic curbside collection to ensure compliance with Recycle BC
 - Moving to 90% Diversion by 2029 per Solid Waste Management Plan*



Regional and Community Utilities (continued)

- Sustain Success
 - Liquid Waste Management Plan Amendment
 - Execution of Water Conservation Plan initiatives
 - Harmonize User Rates for sewer collection among all service areas
 - Implementation of Regional Strategy for Rainwater Management*
- Innovation
 - Implement the two solid waste bylaws
 - Hauler License
 - ICI Section Waste Source Separation
 - Seek R&D opportunities with grants for process optimization



Recreation and Parks Services

- Continue to follow the RDN Resilience & Renewal Framework, the Province's Restart BC Plan and WorkSafe BC sector protocols while relaunching in-person recreation programs and facility usage per COVID-19 Provincial guidelines.
- Develop implementation strategies for 2019-2029 Oceanside Recreation Services Master Plan
- Complete Ravensong Aquatic Centre Expansion Planning Concept Design
- Convert South Wellington School to Community Centre*



Recreation and Parks Services

- Parkland acquisitions*
 - Regional Parks
 - EA A
 - EA E
 - EA F
 - EA G
- Bridge over Nile Creek
- Nanaimo River Bridge Project Initiation (Morden Colliery)
- New Regional Trail between Horne Lake & the ACRD
- Major improvement to Descanso Bay Regional Park
- Jack Bagley Community Park Upgrade

Transit and Emergency Services

- Transit Exchanges (Woodgrove, Country Club, Downtown)*
- Expansion of Service Recommendations*
 - 2022 – 5,000 hours Conventional, 2,000 hours Custom
 - 2023 – 20,000 hours Conventional, 1,000 hours Custom
 - 2024 – 20,000 hours Conventional
 - 2025 – 20,000 hours Conventional
- Fuel tank replacement and upgrade to management system



Transit and Emergency Services

- Community wildfire resiliency plans
- Business Continuity Plan
- Dashwood Fire Hall construction
- Dashwood Fire Tanker Truck and Engine replacement
- Dashwood SCBA Equipment replacement
- Bow Horn Bay Fire Truck replacement
- Bow Horn Bay SCBA replacement
- Coombs Hilliers Tanker Truck and Engine replacement
- Nanoose Bay Fire Truck replacement (2023)
- Errington Station 2 Fire Hall replacement (2024)
- Errington rebuild Unit 213 & 209 Tankers (2024)



Planning and Development

- Regional Growth Strategy Review*
 - Climate Change* and Transportation policy review*
- Agricultural Area Plan Update*
- Social Needs Strategy*
- Regional Housing Strategy*
- Mid-Island EV Charging Station installation*
- Net Zero Strategy for Building Efficiency & Localized Energy Generation*
- Sea Level Rise program – Nanaimo River floodplain map update & finalization of coastal flooding maps
- Update Floodplain Bylaw
- Building Bylaw re-write
- Bylaw Services review



Corporate Services Highlights

- Implementation of the Network Security Review Recommendations
- Community Pulse survey and online audits for website
- 2022 General Local Government Elections
- Sustainable Procurement Policy
- Implementation of New Accounting Standards
- Board remuneration review
- Electronic Document and Records Management System implementation



CAO Highlights

- Area F & G Governance and Services Study
- First Nations Relations and Reconciliation Activities*
- Strategic Plan Annual Review*
- Asset Management Strategy*



Financial Impact

Member Summaries



Overview of Estimated Property Tax Change

	City of Nanaimo	District of Lantzville	City of Parksville	Town of Qualicum Beach
2022 Total Requisition	\$ 28,161,516	\$ 1,030,777	\$ 6,668,417	\$ 4,778,539
2021 Total Requisition	\$ 25,668,848	\$ 939,431	\$ 5,975,515	\$ 4,232,754
Change from prior year	\$ 2,492,668	\$ 91,346	\$ 692,902	\$ 545,785
General Services Property Tax				
2022	\$ 101.33	\$ 71.83	\$ 141.98	\$ 132.78
2021	\$ 93.62	\$ 66.22	\$ 128.52	\$ 118.85
Change per \$100,000	\$ 7.71	\$ 5.61	\$ 13.46	\$ 13.93
Regional Parcel Taxes				
2022	\$ 34.00	\$ 34.00	\$ 38.65	\$ 38.65
2021	\$ 32.00	\$ 32.00	\$ 38.70	\$ 38.70
Change per property	\$ 2.00	\$ 2.00	\$ (0.05)	\$ (0.05)
2021 Average Residential Value	\$ 525,581	\$ 765,131	\$ 503,309	\$ 637,399
2022 RDN Property Tax based on average residential value	\$ 567	\$ 584	\$ 753	\$ 885
2021 RDN Property Tax based on average residential value	\$ 524	\$ 539	\$ 686	\$ 796
Change for average residential value	\$ 43	\$ 45	\$ 68	\$ 89

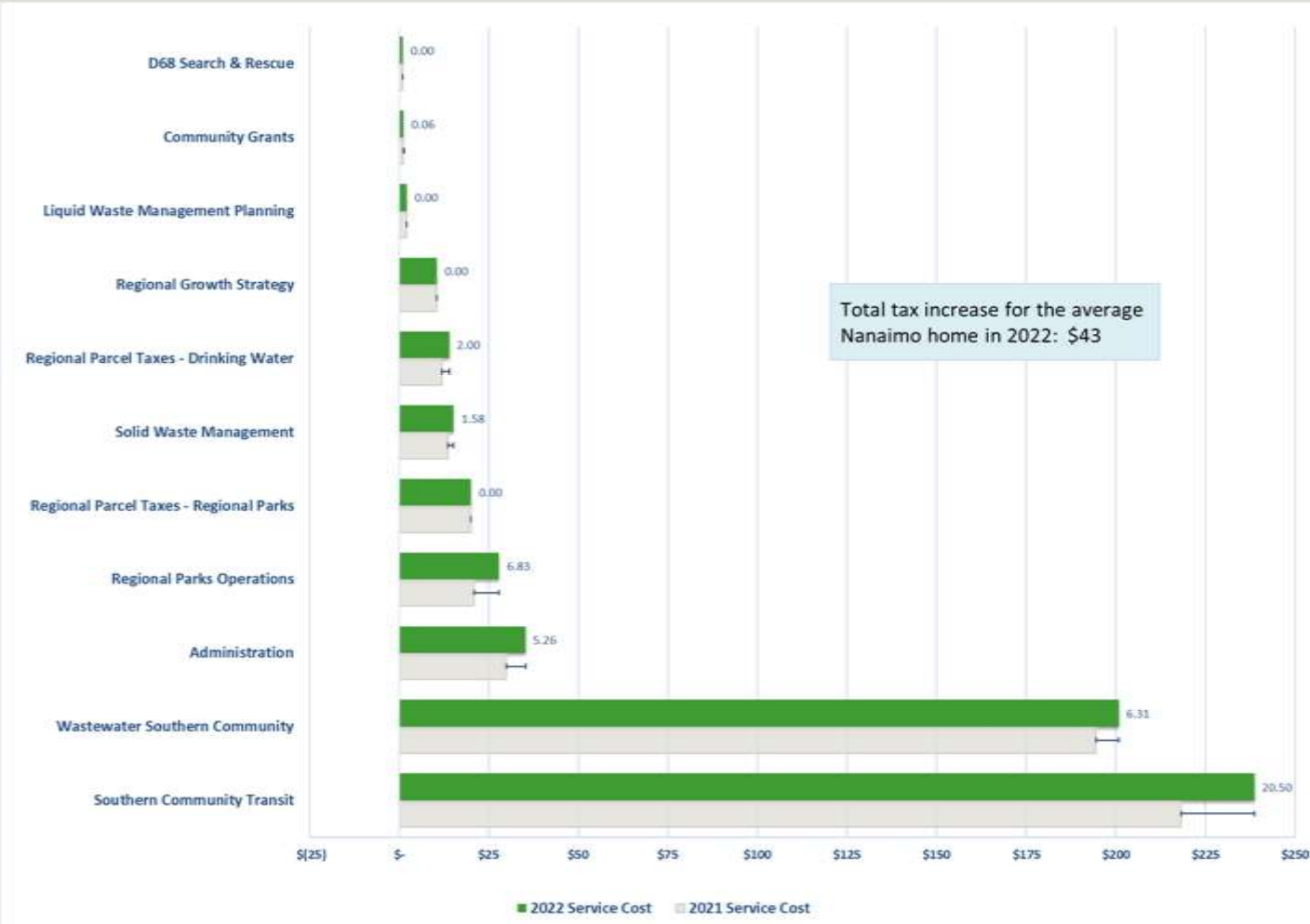
Overview of Estimated Property Tax Change

	Area A Cedar Yellowpoint Cassidy	Area B Gabriola Mudge Decourcy Islands	Area C Extension E.Wellington Pleasant Valley	Area E Nanoose Bay	Area F Coombs Hilliers Errington	Area G French Creek San Pareil Surfside	Area H Bowser Deep Bay
2022 Total Requisition	\$ 2,754,952	\$ 1,818,779	\$ 1,636,031	\$ 3,320,257	\$ 3,183,074	\$ 3,722,412	\$ 2,240,160
2021 Total Requisition	\$ 2,391,295	\$ 1,655,323	\$ 1,325,770	\$ 2,804,961	\$ 2,681,435	\$ 3,306,224	\$ 1,946,055
Change from prior year	\$ 363,657	\$ 163,456	\$ 310,261	\$ 515,296	\$ 501,639	\$ 416,188	\$ 294,105
General Services Property Tax							
2022	\$ 132.97	\$ 93.66	\$ 116.62	\$ 104.68	\$ 138.99	\$ 134.00	\$ 125.68
2021	\$ 116.09	\$ 86.16	\$ 94.99	\$ 88.84	\$ 117.56	\$ 120.39	\$ 110.28
Change per \$100,000	\$ 16.88	\$ 7.50	\$ 21.62	\$ 15.83	\$ 21.43	\$ 13.61	\$ 15.40
Percent Change	\$ 0.13	\$ 0.08	\$ 0.19	\$ 0.15	\$ 0.15	\$ 0.10	\$ 0.12
Regional Parcel Taxes							
2022	\$ 34.00	\$ 34.00	\$ 34.00	\$ 38.65	\$ 38.65	\$ 38.65	\$ 38.65
2021	\$ 32.00	\$ 32.00	\$ 32.00	\$ 36.63	\$ 36.63	\$ 36.63	\$ 36.63
Change per property	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.02	\$ 2.02	\$ 2.02	\$ 2.02
2021 Average Residential Value							
2021 Average Residential Value	\$ 534,766	\$ 449,037	\$ 700,256	\$ 824,946	\$ 473,181	\$ 657,246	\$ 591,053
2022 RDN Property Tax based on average residential value							
2022 RDN Property Tax based on average residential value	\$ 745	\$ 455	\$ 851	\$ 902	\$ 696	\$ 919	\$ 782
2021 RDN Property Tax based on average residential value							
2021 RDN Property Tax based on average residential value	\$ 653	\$ 419	\$ 697	\$ 770	\$ 593	\$ 828	\$ 688
Change for average residential value	\$ 92	\$ 36	\$ 153	\$ 133	\$ 103	\$ 91	\$ 93

REGIONAL DISTRICT OF NANAIMO SERVICES

City of Nanaimo Home Tax Change

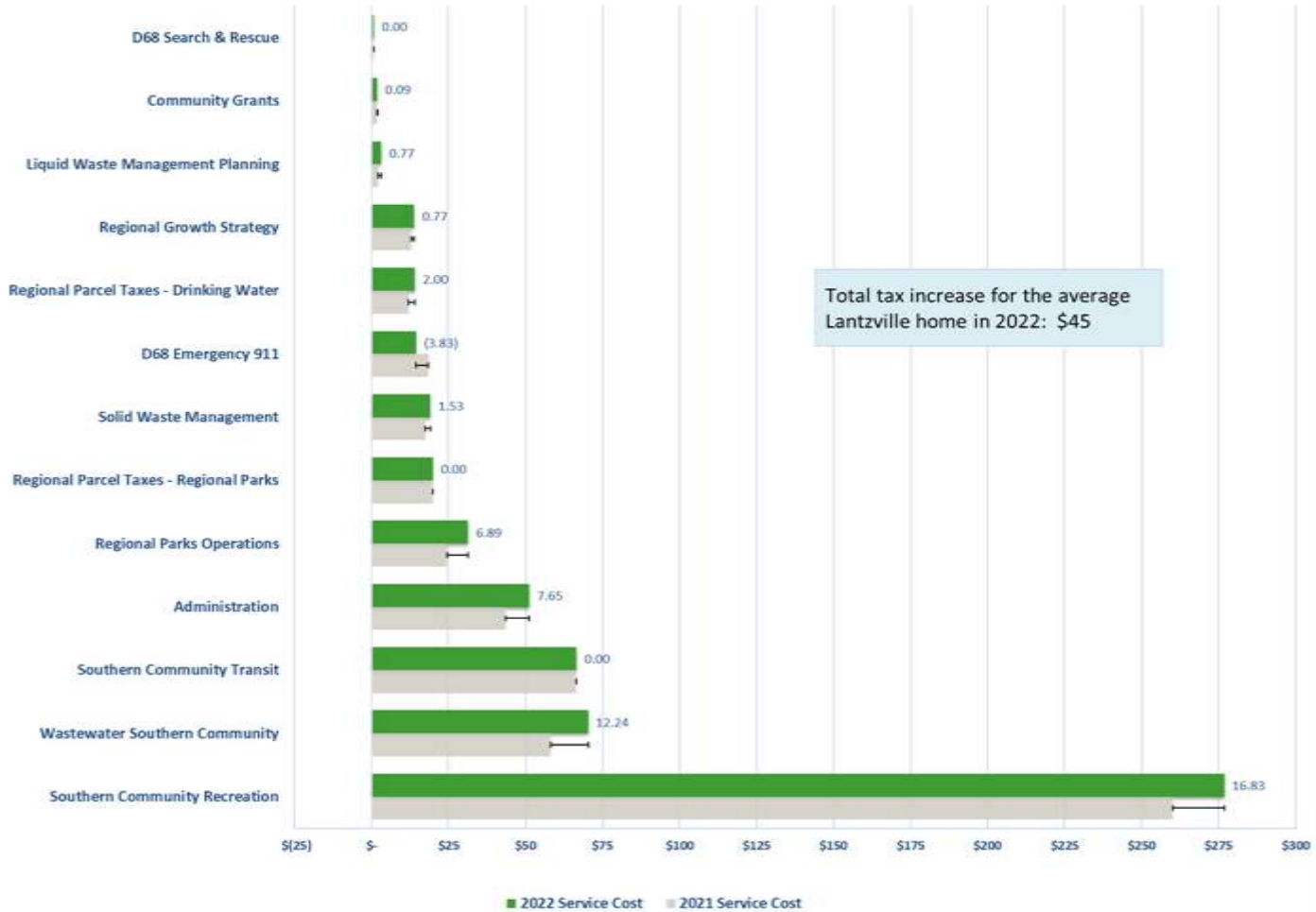
2022 Total Cost for the average City of Nanaimo home (\$525,581) = \$567



REGIONAL DISTRICT OF NANAIMO SERVICES

District of Lantzville Home Tax Change

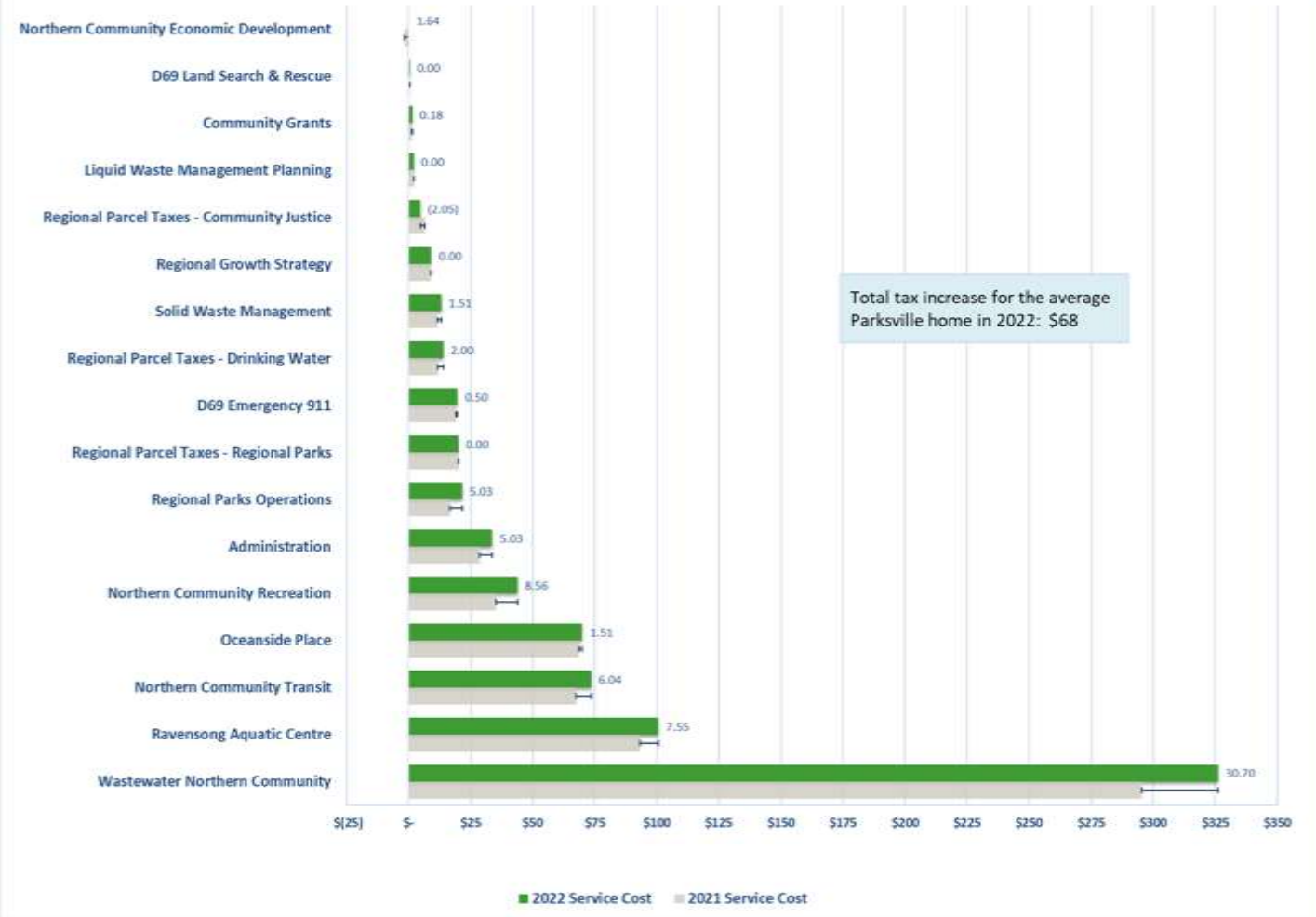
2022 Total Cost for the average District of Lantzville home (\$765,131) = \$584



REGIONAL DISTRICT OF NANAIMO SERVICES

City of Parksville Home Tax Change

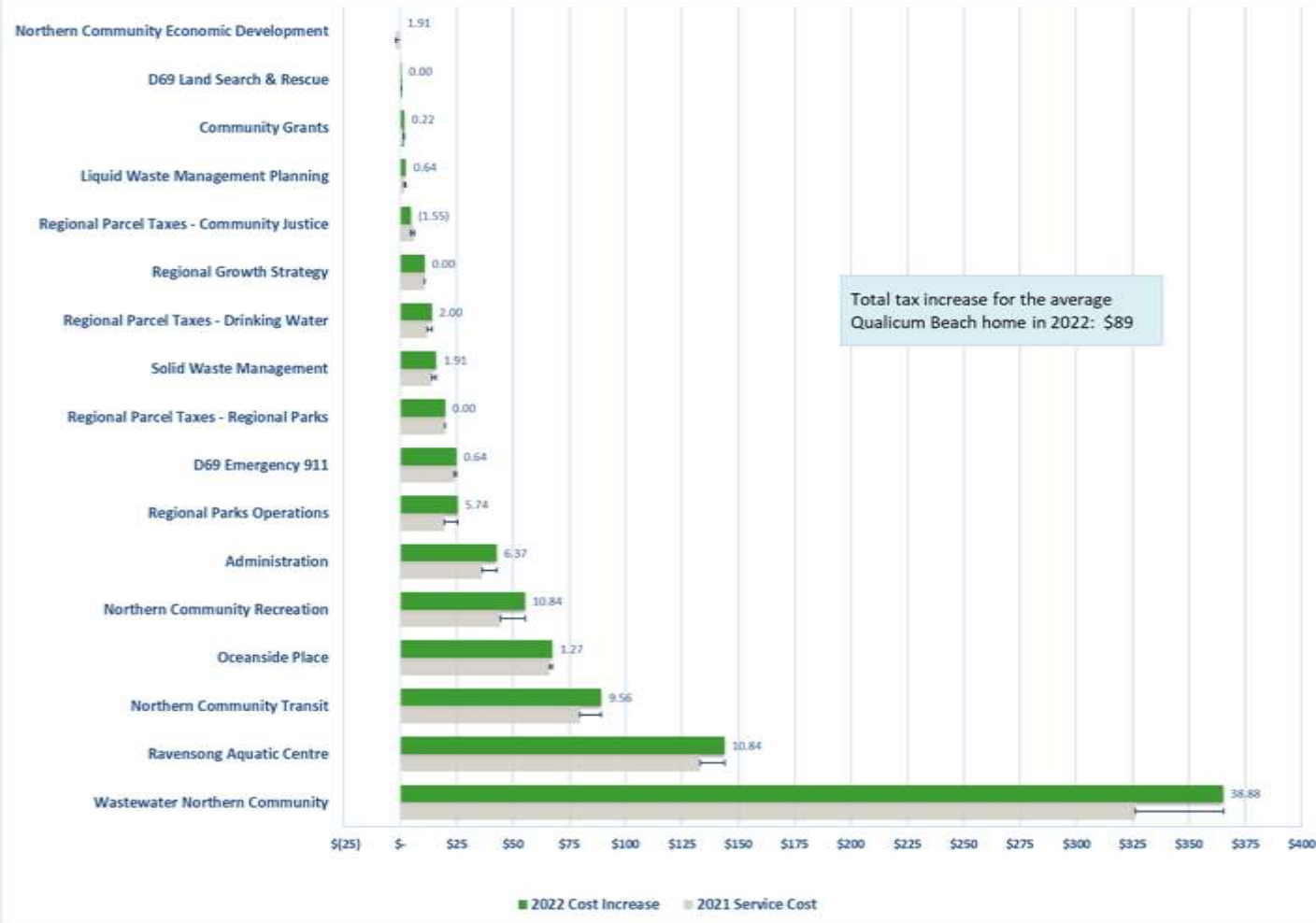
2022 Total Cost for the average City of Parksville home (\$503,309) = \$753



REGIONAL DISTRICT OF NANAIMO SERVICES

Town of Qualicum Beach Home Tax Change

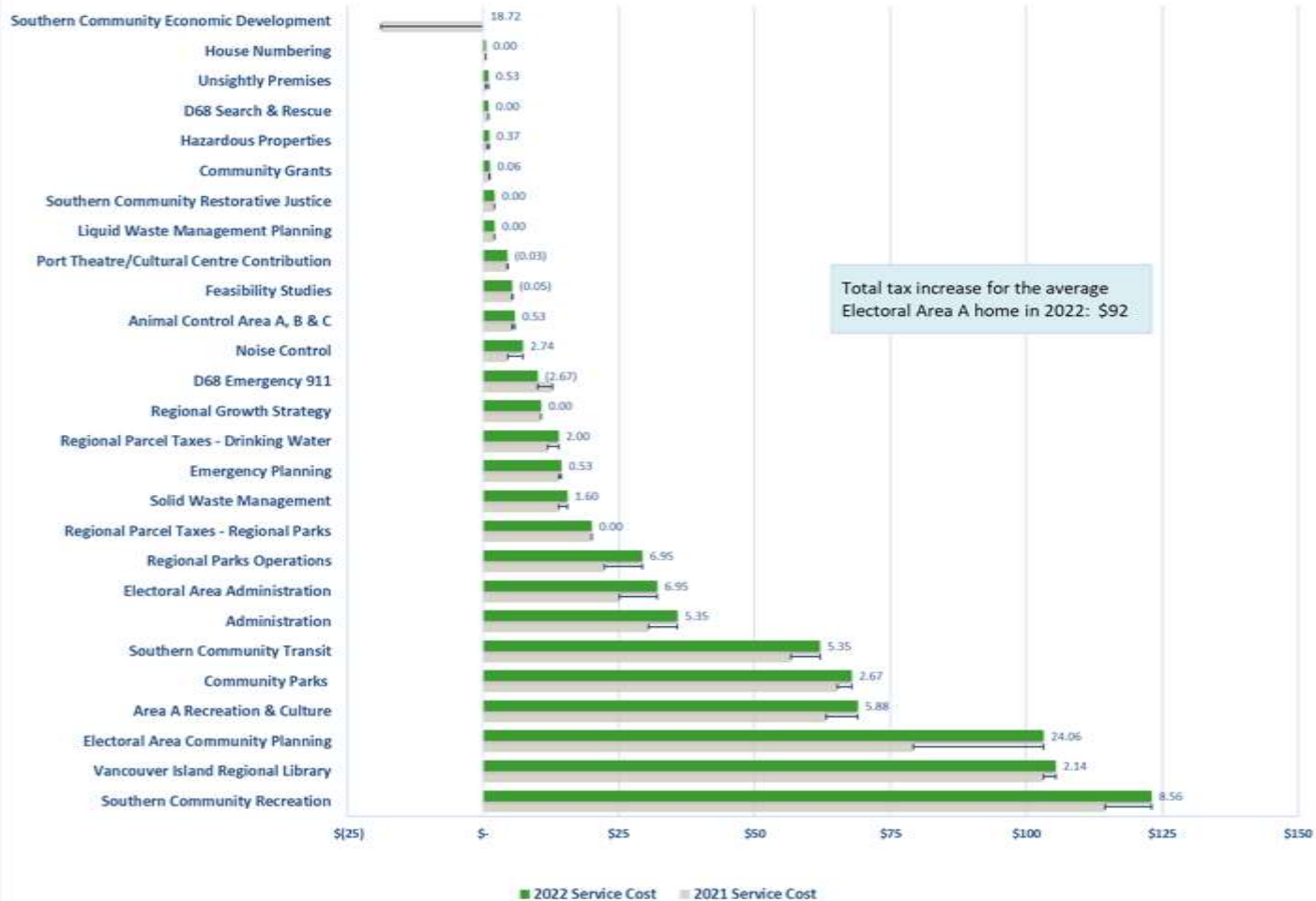
2022 Total Cost for the average Town of Qualicum Beach home (\$637,399) = \$885



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area A Home Tax Change

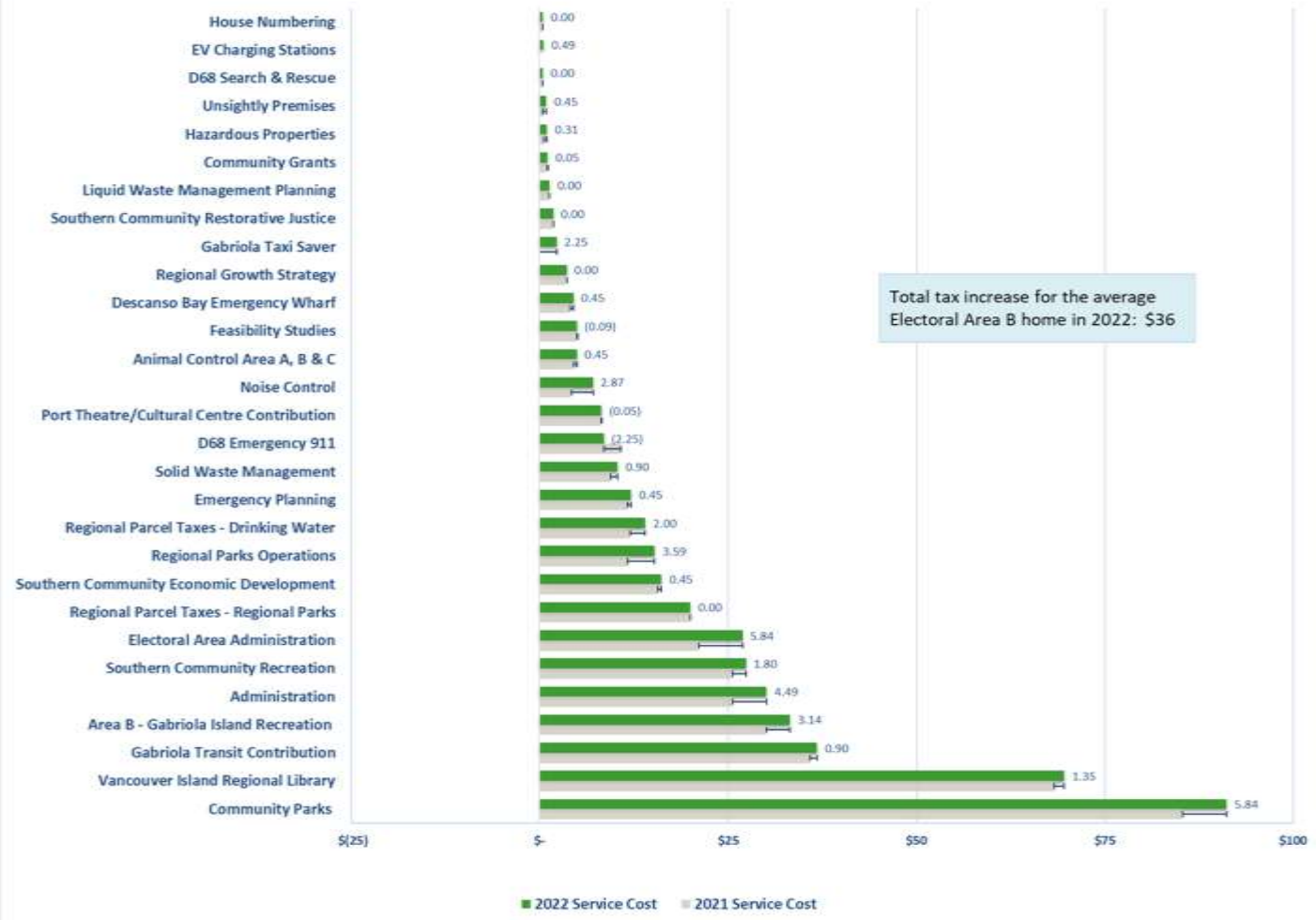
2022 Total Cost for the average Electoral Area A home (\$534,766) = \$745



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area B Home Tax Change

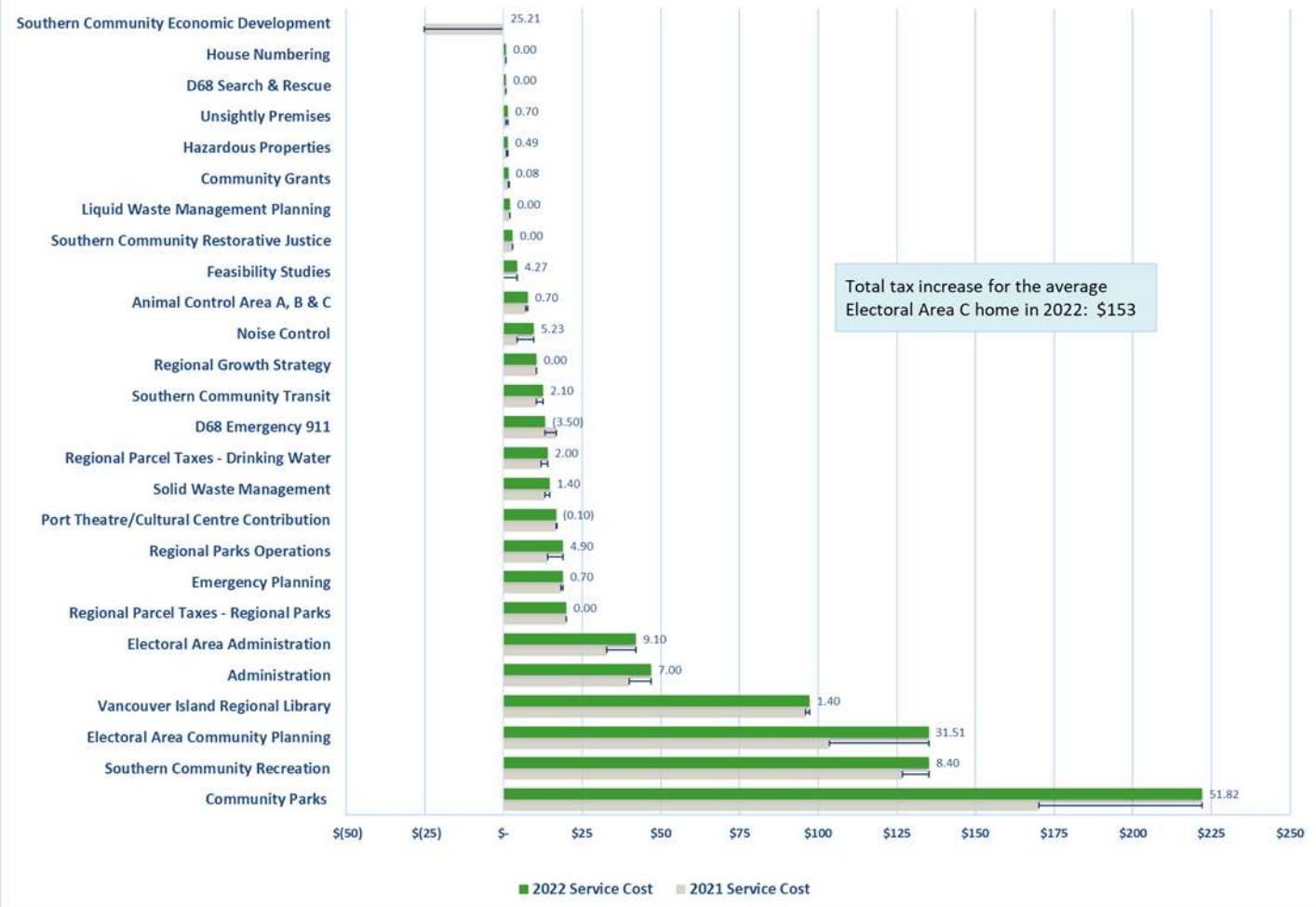
2022 Total Cost for the average Electoral Area B home (\$449,037) = \$455



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area C Home Tax Change

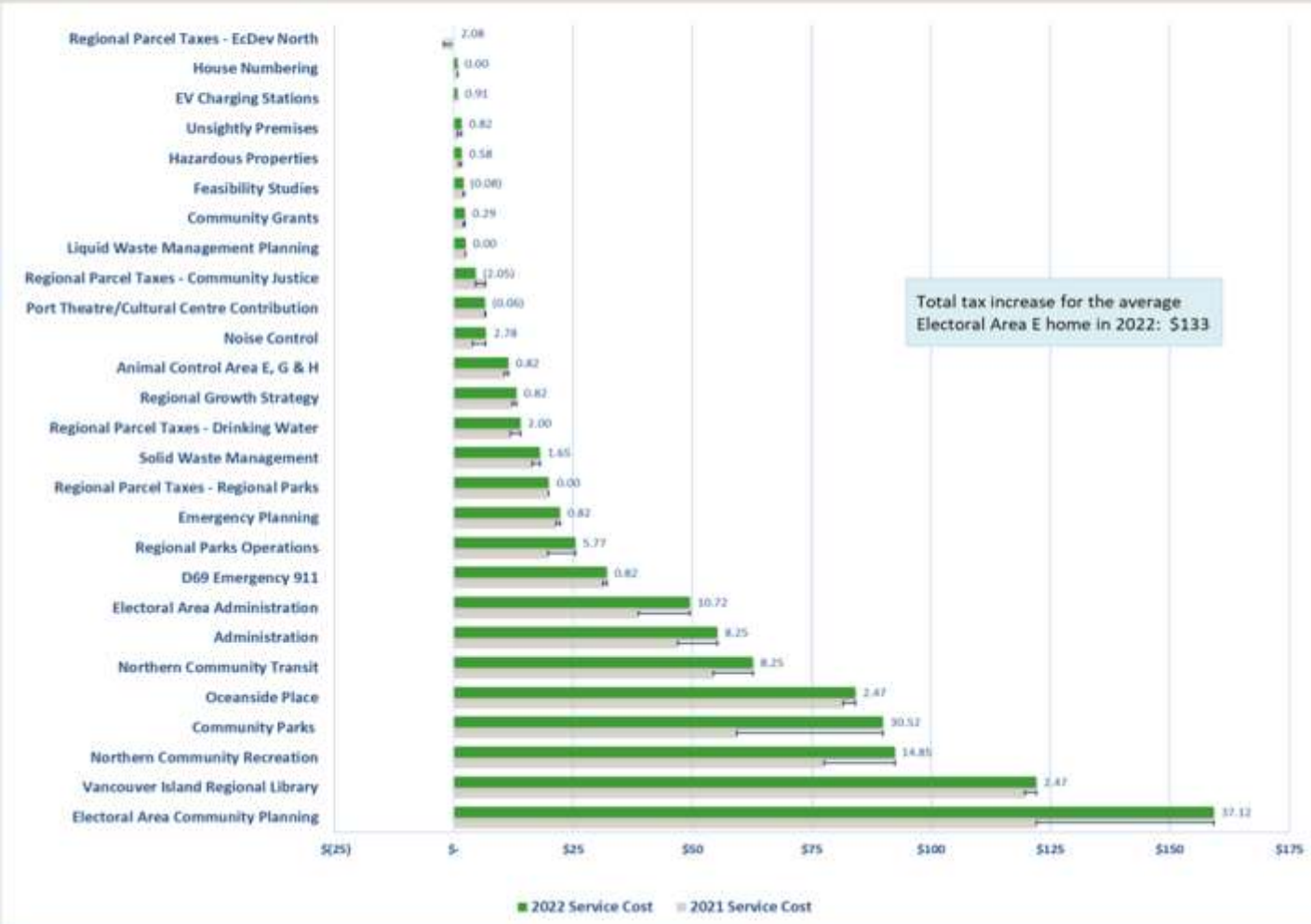
2022 Total Cost for the average Electoral Area C home (\$700,256) = \$851



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area E Home Tax Change

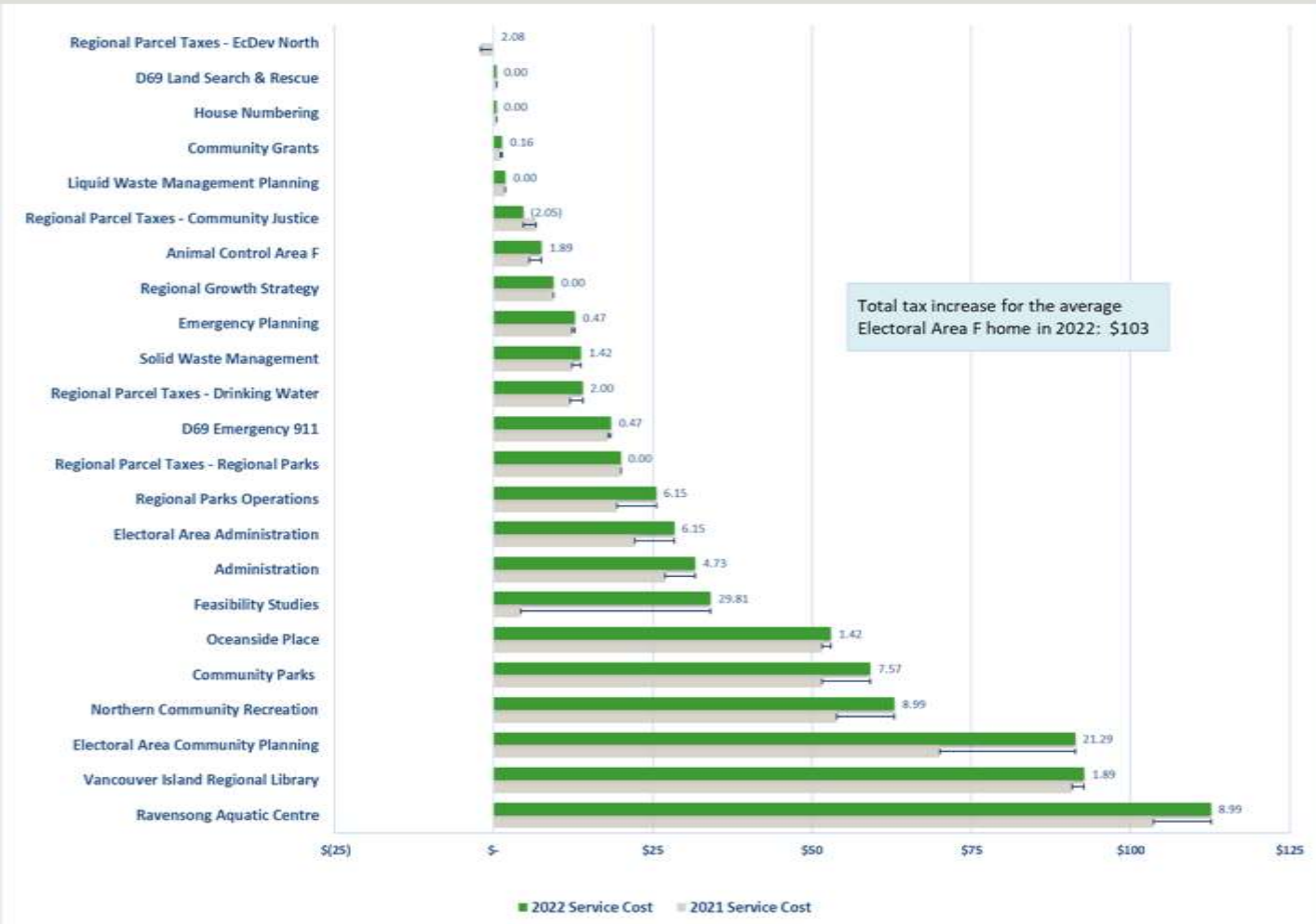
2022 Total Cost for the average Electoral Area E home (\$824,946) = \$902



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area F Home Tax Change

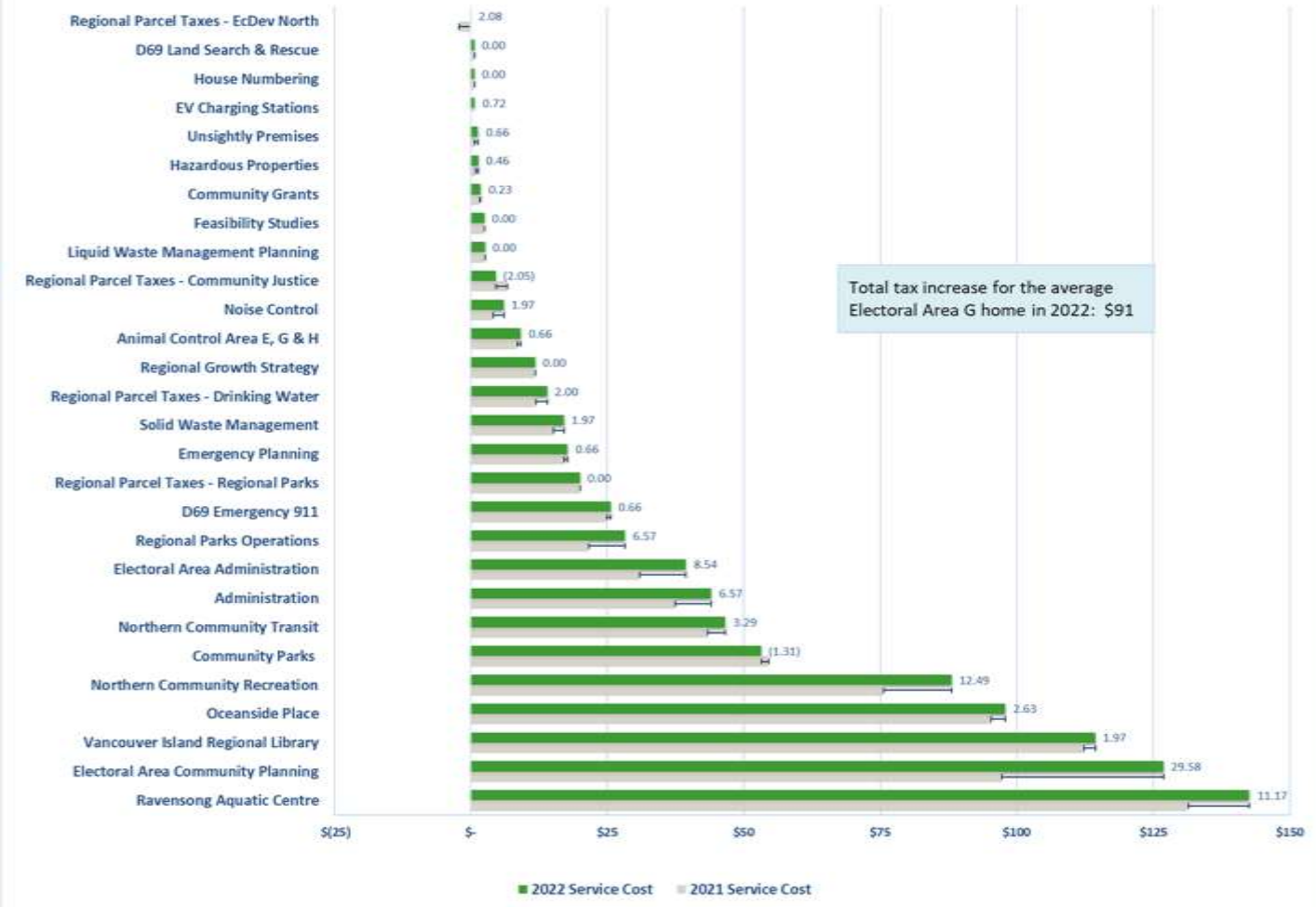
2022 Total Cost for the average Electoral Area F home (\$473,181) = \$696



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area G Home Tax Change

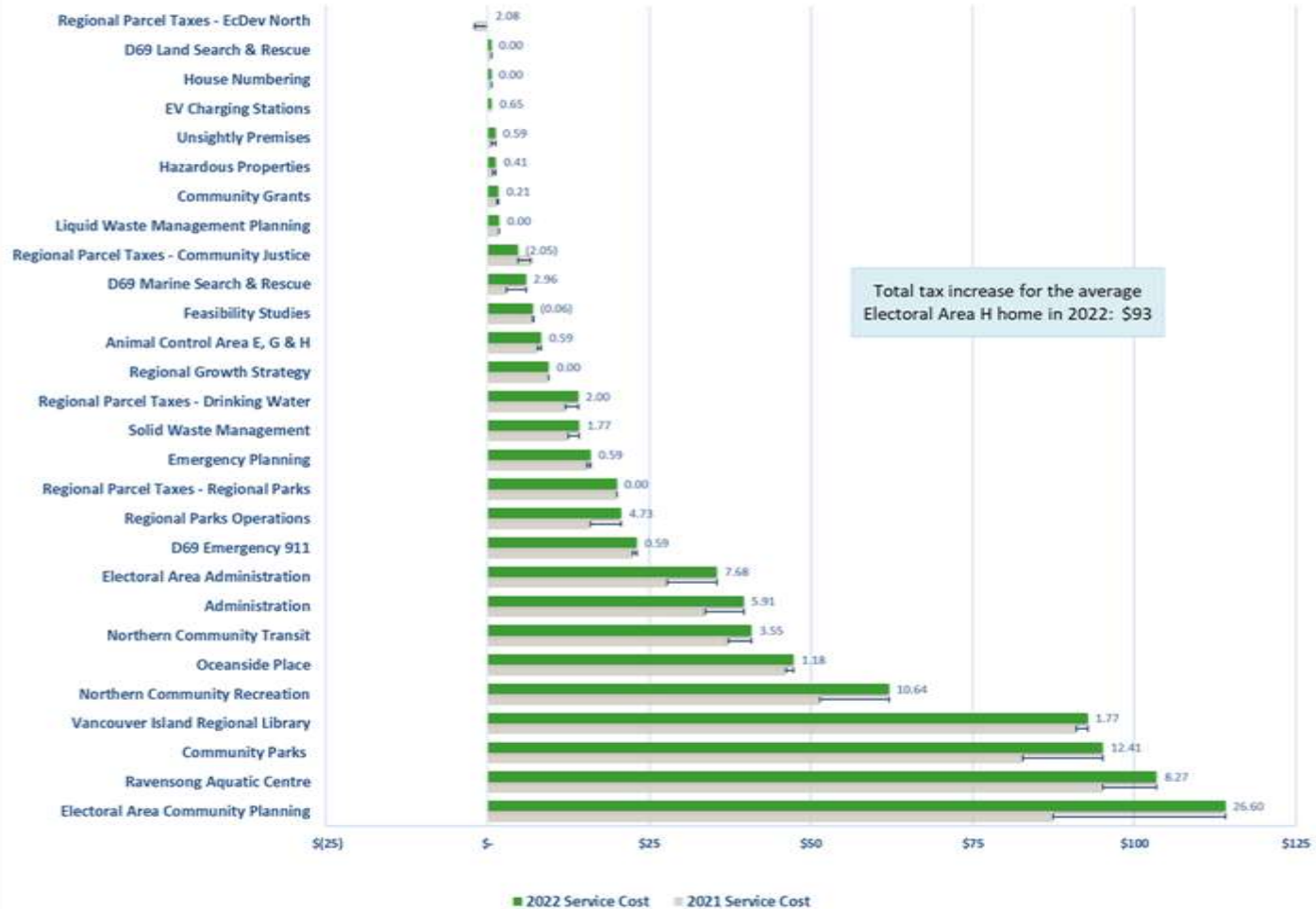
2022 Total Cost for the average Electoral Area G home (\$657,246) = \$919



REGIONAL DISTRICT OF NANAIMO SERVICES

Electoral Area H Home Tax Change

2022 Total Cost for the average Electoral Area H home (\$591,053) = \$782



Requisition Comparison

- The 2022 Tax requisition is \$72.5 million, 11.7% increase from 2021
- 2021 was an unusual year with COVID 19 affecting service levels
- 2020 shown below for non pandemic comparison
- Page 15 provides Analysis of Changes in General Property Tax

	2020		2021		2022	
Prior Year Tax Revenues	\$ 57,265,572		\$ 62,186,851		\$ 64,910,783	
Changed service levels	3,230,950	5.6%	852,696	1.4%	3,319,082	5.1%
Changes for Other Jurisdictions	261,683	0.5%	(199,822)	-0.3%	183,990	0.3%
Changes within existing service levels	752,849	1.3%	1,404,423	2.3%	2,884,231	4.4%
Local Services Property/Parcel Tax Revenues - Change	675,797	1.2%	666,634	1.0%	1,209,985	1.9%
	\$ 62,186,851	8.6%	\$ 64,910,782	4.4%	\$ 72,508,071	11.7%
Total Annual Current Tax Revenues	\$ 62,186,851		\$ 64,910,782		\$ 72,508,071	
Total Annual Previous Tax Revenues	57,265,572		62,186,851		64,910,783	
Change	\$ 4,921,279	8.6%	\$ 2,723,931	4.4%	\$ 7,597,288	11.7%

Requisition Comparison

Changed service levels			
Legislative Services		774,279	Implementation of Network Security Program Review Recommendations (\$303,367), Information Management Program (IM) enhancement (\$164,101), physical security assessment (\$75,000), enhanced onsite security coverage (\$25,681), facility space planning (\$50,000), building condition assessment (\$10,000), Sustainable Procurement Policy (\$75,000), and Asset Management (\$71,130)
Feasibility Studies/Referendums		148,867	Electoral Area F Governance Study (\$138,867) and new transfer to feasibility reserve in Area C (\$10,000)
EA Planning		210,000	Bylaw 500 update and review (\$110,000) and agricultural area plan update and review (\$100,000)
Area A Recreation		118,945	Re-establishment of recreation services in Area A including recreation programmer
Regional Parks Operations		302,000	Operating impacts related to Qualicum to ACRD Trail project and Tree Fire Risk and Invasive Species Management Policy
Southern Wastewater Treatment		195,970	Operating impact related to Nanaimo Pollution Control Centre and capital program approved by the Board
Northern Wastewater Treatment		410,575	Capital and operating impact of French Creek Pollution Control Centre expansion project and increased contributions to reserves for future capital projects
DWWP		140,000	Regional rainwater management, quantifying watershed natural assets, and ecosystem services
Solid Waste Management		122,046	Implementation of new solid waste management plan programs approved by the Board
Southern Community Transit		896,400	5,000 conventional hours and 2,000 custom hours proposed service expansion effective September 2022 as part of overall 27,500 service hours expansion over 3 years and building reserve for future expansions
	5.1%	3,319,082	

Requisition Comparison

Changes within existing service levels			
Electoral Areas Admin/Building Policy & Advice		205,767	Impact of inflation and adjustment for share of bylaw enforcement and building inspection services
EA Planning		410,302	Impact of inflation, additional staffing, and property management software updating costs
Community and Regional Parks Operations		570,923	Morden Colliery Bridge feasibility study, additional staffing and transfers to reserves for future capital projects
Economic Development - Southern Community		127,847	Impact of prior year tax requisition refund to Areas A and C
Ravensong Aquatic Centre		280,462	Increase in contributions to reserves for planned expansion in 2023
Oceanside Place		80,490	2022 costs returning to pre-pandemic operational levels
Northern Community Recreation		323,048	Temporary recreation programmer and inclusion worker and increased program costs
Northern Wastewater Treatment		130,578	Increase in operating costs related to general inflation, additional staffing, and transfer to reserves for future capital projects
Southern Community Transit		336,148	General operating cost increases and inflationary impact
Other increases/decreases		418,666	Cumulative other changes over 106 services
	4.4%	2,884,231	

Next Steps

2022-2026 Financial Plan Amendment is set for February once the following data is received:

- 2022 Assessment
 - 2021 Actuals
 - Final Parcel Count
 - Population Census data (Expected February 9)
 - Englishman River & Arrowsmith Water Service Joint Ventures
 - External costs for other jurisdictions - Northern Community Sports Field Agreement, Southern Community Recreation, 911
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- December 7: Provisional Financial Plan Adoption
 - February 8: Updated Financial Plan presentation
 - February 22: Financial Plan Amendment Bylaw Adoption



Questions?