

# REGIONAL DISTRICT OF NANAIMO

## 2023-2027 FINANCIAL PLAN DIVISIONAL AND DEPARTMENTAL FOCUS

January 17, 2022



# Questions

- Any time, including during this presentation
- Today or
- As they come up,
  - Responses to be shared with the full Board by email
  - And compiled and attached to next Financial Plan Staff Report

## Board Resolutions (Key Dates)

- January 17 – Incorporated into the February 2 package
- February 8, 9 & 14 – Incorporated into Financial Plan Bylaw
- Received after Financial Plan Bylaw Adoption
  - Require Financial Plan Amendment
  - Possible for unforeseen items but no longer able to increase or decrease the Tax Requisition

# Budget Timeline

- Dec 6: Staffing, New Service Levels & Capital
- Jan 17: Financial Plan-Divisional/Departmental Focus
  
- Feb 3: Target date for Financial Plan binder distribution
- Feb 8: Financial Plan Municipal Member Summary Focus
- Feb 9: Financial Plan Electoral Area Member Summary Focus
  
- Feb 14: Updated Financial Plan-Divisional/Departmental Focus
- Feb 28: Recommended Adoption of Financial Plan Bylaw

The Financial Plan Bylaw must be adopted by March 31 of each year in accordance with the Local Government Act.

# Information to be Incorporated

- 2023 Assessments from BC Assessment Authority
- 2022 Actual financial results for 2022
- Final Parcel Counts in coordination with Surveyor of Taxes
- Final costs for Englishman River & Arrowsmith Service Joint Ventures from City of Parksville impacting Nanoose Bay Bulk Water & French Creek Bulk Water
- Final information for other jurisdictions:
  - Northern Community Sports Field Agreement
  - Southern Community Recreation
  - Vancouver Island Regional Library
  - D69 911 – North Island 911
  - D68 911 – City of Surrey

# Tax Requisition

2023 (Recommended)

Total Operating Expenses	\$165,187,647
Total Capital Expenses	\$ 54,117,769
Total Expenses	\$219,305,416

Tax Requisition	\$ 80,355,041
-----------------	---------------

2022 Tax Requisition	\$ 72,177,358
----------------------	---------------

Increase in Tax Requisition (\$)	\$ 8,157,683
----------------------------------	--------------

Increase in Tax Requisition (%)	11.3%
---------------------------------	-------

Unlike a municipality, an overall tax increase does not exist. Each property receives a combination of the 107 services the RDN provides and, as such, the financial implications vary widely by property.

## Divisional Analysis

2023 Requisition	Recommended	
	Total	Increase
Regional & Community Utilities	\$27,509,634	\$2,380,710
Recreation & Parks	16,481,528	1,916,476
Transit	16,163,276	1,869,276
Development and Emergency Services	12,536,070	1,719,094
Corporate Services	7,664,538	272,128
Total	\$80,355,046	\$8,157,684

# Regional & Community Utilities – General Services

Table 3 (Page 9 of January 17, 2023 COW Board Report)

	2021 FINAL	2022 FINAL	2023 Recommended	Change from 2022 \$	Change from 2022 %
<b>REGIONAL &amp; COMMUNITY UTILITIES</b>					
Southern Wastewater Treatment	\$9,798,516	\$10,288,442	\$11,214,402	\$925,960	9.0%
Northern Wastewater Treatment	4,352,605	4,893,573	5,296,631	403,058	8.2%
Liquid Waste Management Planning	185,872	197,024	208,845	11,821	6.0%
Drinking Water/Watershed Protection	842,508	993,006	1,137,744	144,738	14.6%
Solid Waste Management & Disposal	1,220,463	1,379,123	1,517,035	137,912	10.0%
EV Charging Stations	0	10,118	10,118	0	0.0%
<b>Subtotal</b>	<b>\$16,399,964</b>	<b>\$17,761,286</b>	<b>\$19,384,775</b>	<b>\$1,623,489</b>	



# Regional & Community Utilities – Local Service

	2021 FINAL	2022 FINAL	2023 Recommended	Change from 2022 \$	Change from 2022 %
<b>LOCAL SERVICE AREA TAX REVENUES</b>					
Duke Point Wastewater Treatment	302,495	338,795	372,675	33,880	10.0%
Northern Community Wastewater - other benefitting areas	1,118,929	1,264,034	1,353,585	89,551	7.1%
Streetlighting Service Areas	106,896	99,775	137,051	37,276	37.4%
Stormwater Management	10,649	7,968	10,267	2,299	28.9%
<b>WATER UTILITIES</b>					
Nanoose Peninsula (Area E)	1,204,617	1,385,310	1,593,107	207,797	15.0%
Driftwood (Area E)	5,910	5,940	4,094	(1,846)	(31.1%)
Surfside (Area G)	19,542	20,519	22,571	2,052	10.0%
French Creek (Area G)	108,031	118,834	135,471	16,637	14.0%
Englishman River Community (Area G)	43,554	52,265	65,331	13,066	25.0%
Whiskey Creek Water (Area F)	116,604	122,434	128,556	6,122	5.0%
San Pareil Water (Area G)	169,457	177,930	204,619	26,689	15.0%
San Pareil Water (Fire Improvements Debt Levy)	73,935	74,306	74,677	371	0.5%
Melrose Place (Area F)	28,990	36,238	39,862	3,624	10.0%
Decourcey Water (Area A)	10,817	12,984	13,374	390	3.0%
Nanoose Bulk Water (Area E)	1,217,997	1,242,357	1,267,204	24,847	2.0%
French Creek Bulk Water (Area G)	4,320	4,320	4,612	292	6.8%
Westurne Heights Water	22,132	27,833	28,390	557	2.0%
<b>SEWAGE COLLECTION UTILITIES</b>					
Hawthorne Rise Debt Levy	9,940	9,990	10,040	50	0.5%
Reid Road Debt Levy	3,624	3,642	3,660	18	0.5%
French Creek (Area G)	898,185	1,014,949	1,116,445	101,496	10.0%
Fairwinds (Area E)	810,099	930,000	1,063,474	133,474	14.4%
Surfside Sewer (Area G)	26,797	30,280	31,188	908	3.0%
Pacific Shores (Area E)	83,429	86,766	90,237	3,471	4.0%
Barclay Crescent (Area G)	158,851	182,676	221,443	38,767	21.2%
Cedar Sewer Service (Operating) (Area A)	34,899	40,134	55,000	14,866	37.0%
Cedar Sewer Service (Capital Financing) (Area A)	72,462	77,359	77,926	567	0.7%
<b>Subtotal</b>	<b>\$6,663,161</b>	<b>\$7,367,638</b>	<b>\$8,124,859</b>	<b>\$757,221</b>	

# Recreation and Parks

Table 6 (Page 12 of January 17, 2023 COW Board Report)

	2021 FINAL	2022 FINAL	2023 Recommended	Change from 2022 \$	Change from 2022 %
<b>RECREATION &amp; PARKS</b>					
Ravensong Aquatic Centre	\$2,804,620	\$3,085,082	\$3,393,590	\$308,508	10.0%
Oceanside Place	2,007,669	2,088,159	2,150,804	62,645	3.0%
Northern Community Recreation	1,214,249	1,505,046	1,681,250	176,204	11.7%
Gabriola Island Recreation	109,699	119,755	224,413	104,658	87.4%
Area A Recreation & Culture	233,699	257,123	352,945	95,822	37.3%
Port Theatre/Cultural Centre Contribution	95,464	96,094	97,957	1,863	1.9%
Regional Parks	3,215,977	3,798,362	4,517,783	719,421	18.9%
Electoral Areas Community Parks	1,664,814	1,881,775	2,342,671	460,896	24.5%
<b>Subtotal</b>	<b>\$11,346,191</b>	<b>\$12,831,396</b>	<b>\$14,761,413</b>	<b>\$1,930,017</b>	
<b>GENERAL TAXATION FOR OTHER JURISDICTIONS</b>					
Southern Community Recreation	1,271,458	1,385,560	1,359,626	(25,934)	(1.9%)
Northern Community Sportsfield Agreement	315,833	348,096	360,489	12,393	3.6%
<b>Subtotal</b>	<b>\$1,587,291</b>	<b>\$1,733,656</b>	<b>\$1,720,115</b>	<b>(\$13,541)</b>	
<b>Total</b>	<b>\$12,933,482</b>	<b>\$14,565,052</b>	<b>\$16,481,528</b>	<b>\$1,916,476</b>	

# Transit

Table 10 (Page 16 of January 17, 2023 COW report)

	2021 FINAL	2022 FINAL	2023 Proposed	Change from 2022 \$	Change from 2022 %
<b>TRANSIT SERVICES</b>					
Southern Community Transit	\$11,204,978	\$12,437,526	\$14,070,885	\$1,633,359	13.1%
Northern Community Transit	1,500,949	1,681,064	1,902,393	221,329	13.2%
Descanso Bay Emergency Wharf	15,535	17,490	28,192	10,702	61.2%
Gabriola Transit contribution	143,002	149,211	151,639	2,428	1.6%
Gabriola Taxi Saver	0	8,705	10,163	1,458	16.7%
<b>Total</b>	\$12,864,464	\$14,293,996	\$16,163,272	\$1,869,276	

# Development and Emergency Services

Table 12 (Page 17 of January 17, 2023 COW report)

	2021 FINAL	2022 FINAL	2023 Proposed	Change from 2022 \$	Change from 2022 %
<b>DEVELOPMENT &amp; EMERGENCY SERVICES</b>					
Electoral Area Community & Long Range Planning	\$1,923,463	\$2,443,765	\$2,833,646	\$389,881	16.0%
Regional Growth Strategy	921,334	738,398	963,222	224,824	30.4%
Economic Development - Southern Community	(62,847)	65,000	65,000	0	0.0%
Economic Development - Northern Community	(51,237)	0	0	0	0.0%
Animal Control - Area A, B, C, Lantzville	54,875	61,483	65,899	4,416	7.2%
Animal Control Area E, G, H	94,996	98,275	105,412	7,137	7.3%
Animal Control Area F	25,265	28,595	32,277	3,682	12.9%
Hazardous Properties	18,251	22,965	30,024	7,059	30.7%
Unsightly Premises	13,202	21,798	23,831	2,033	9.3%
Noise Control	73,730	108,075	126,247	18,172	16.8%
Emergency Planning	393,578	405,385	480,701	75,316	18.6%
District 68 Search & Rescue	54,930	52,051	51,665	(386)	(0.7%)
District 69 Marine Search & Rescue	9,000	17,700	17,775	75	0.4%
District 69 Land Search & Rescue	10,500	17,272	30,340	13,068	75.7%
Southern Restorative Justice/Victim Services	21,500	21,420	21,420	0	0.0%
Northern Community Justice	165,498	115,141	165,256	50,115	43.5%
Subtotal	\$3,666,038	\$4,217,323	\$5,012,715	\$795,392	
<b>GENERAL TAXATION FOR OTHER JURISDICTIONS</b>					
SD 68 Emergency 911	162,226	119,697	137,846	18,149	15.2%
SD 69 Emergency 911	656,131	671,565	697,001	25,436	3.8%
Subtotal	\$818,357	\$791,262	\$834,847	\$43,585	

# Development and Emergency Services

	2021 FINAL	2022 FINAL	2023 Proposed	Change from 2022 \$	Change from 2022 %
<b>ADDITIONAL DETAILS - LOCAL SERVICES TAX REVENUES</b>					
<b>FIRE PROTECTION</b>					
Nanaimo River Fire (Area C)	17,797	17,262	17,262	0	0.0%
Coombs-Hilliers Fire Volunteer (Area F)	631,828	745,761	820,337	74,576	10.0%
Errington Fire Volunteer (Area F, G)	794,933	864,484	933,643	69,159	8.0%
Nanoose Bay Fire Volunteer (Area E, G, F)	966,141	979,675	1,009,065	29,390	3.0%
Dashwood Fire Volunteer (Area F, G, H)	845,260	918,442	1,028,359	109,917	12.0%
Dashwood Fire Hall (Area F, G, H)	50,000	43,743	71,836	28,093	64.2%
Meadowood Fire (Area F)	46,701	89,157	89,348	191	0.2%
Extension Fire Volunteer (Area C)	203,732	230,989	254,088	23,099	10.0%
Bow Horn Bay (Area H)	554,313	645,304	794,199	148,895	23.1%
Cassidy Waterloo Fire Contract (Area A, C)	225,385	241,162	258,043	16,881	7.0%
Wellington Fire Contract (Area C - Pleasant Valley)	95,765	128,783	128,818	35	0.0%
Parksville (Local) Fire Contract (Area G)	146,193	166,651	242,604	75,953	45.6%
French Creek Fire Contract (Area G)	741,964	736,978	1,040,906	303,928	41.2%
<b>Subtotal</b>	<b>\$5,320,012</b>	<b>\$5,808,391</b>	<b>\$6,688,508</b>	<b>\$880,117</b>	
<b>Total</b>	<b>\$9,804,407</b>	<b>\$10,816,976</b>	<b>\$12,536,070</b>	<b>\$1,719,094</b>	

# Corporate Services

Table 16 (Page 20 of January 17, 2023 COW report)

	2021 FINAL	2022 FINAL	2023 Recommended	Change from 2022 \$	Change from 2022 %
<b>CORPORATE SERVICES</b>					
Administration	\$2,870,472	\$3,439,475	\$3,752,461	\$312,986	9.1%
House Numbering	20,410	20,395	18,715	(1,680)	(8.2%)
Electoral Areas Admin/Building Policy & Advice	699,661	905,428	907,389	1,961	0.2%
Community Grants	115,813	256,487	127,760	(128,727)	(50.2%)
Feasibility Studies/Referendums	97,750	246,617	258,485	11,868	4.8%
	\$3,804,106	\$4,868,402	\$5,064,810	\$196,408	
<b>GENERAL TAXATION FOR OTHER JURISDICTIONS</b>					
Vancouver Island Regional Library	2,441,200	2,524,008	2,599,728	75,720	3.0%
<b>Total</b>	<b>\$6,245,306</b>	<b>\$7,392,410</b>	<b>\$7,664,538</b>	<b>\$272,128</b>	

# Public Consultation

- December 1<sup>st</sup> News release and Social Media Posts:
  - Residents invited to Learn About the Annual RDN Budget and Budgeting Process'
  - Advertised [getinvolved.rdn.bc/rdn-budget-talks](http://getinvolved.rdn.bc/rdn-budget-talks)
- Newspaper advertising for the February meetings
- Add presentations to financial reports at [rdn.bc.ca/financial-reports](http://rdn.bc.ca/financial-reports)
- Add link to Agendas, Minutes and Videos to the timeline in Budget Talks
  - community members can access the meetings that have already taken place

# Budget Timeline

- Dec 6: Staffing, New Service Levels & Capital
- Jan 17: Financial Plan-Divisional/Departmental Focus
  
- Feb 3: Target date for Financial Plan binder distribution
- Feb 8: Financial Plan Municipal Member Summary Focus
- Feb 9: Financial Plan Electoral Area Member Summary Focus
  
- Feb 14: Updated Financial Plan-Divisional/Departmental Focus
- Feb 28: Recommended Adoption of Financial Plan Bylaw

The Financial Plan Bylaw must be adopted by March 31 of each year in accordance with the Local Government Act.



Questions?